Generic Information System Improvement Plan (ISIP) for small cities

Water Supply System

15th July, 2014

Performance Assessment System (PAS)

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Urban Management Center (UMC)





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- Way forward





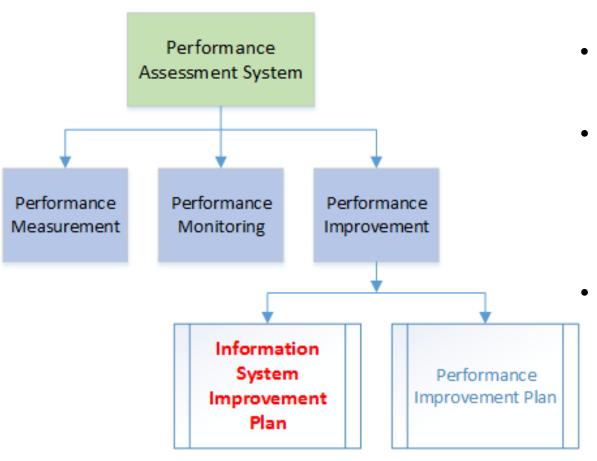








About Performance Assessment System (PAS)



- Performance Assessment System (PAS), a seven-year action research project.
- Three main components: Performance
 Measurement, Performance Monitoring
 and Performance Improvement.
- The project is monitoring and assessing the performance of all 167 cities in Gujarat over the last five years. UMC is working with the ULBs on various performance improvement and information system improvement initiatives.
 - The comprehensive database and management system prepared under the PAS program will help decision makers and local governments bring efficiency in service delivery, effective budget allocation and inclusive coverage.

PAS components



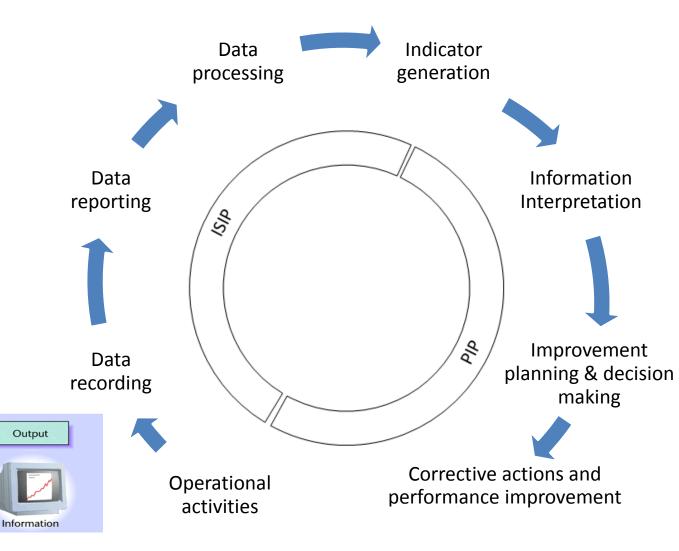






Information system for ULBs

Information system is an integrated set of components for recording and storing data, and processing data into useful information to generate performance indicators for planning the improvement in services.







Input

Data

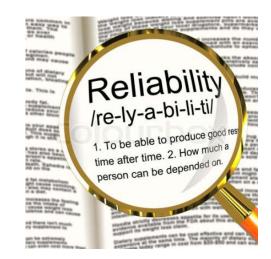


Process



Background of the study

- To measure the performance of any ULB, 32 performance indicators and there benchmarks were introduced performance assessment system program.
- These indicators are generated from the data given by the ULBs records.
- Most of the cities are lacking recorded data from the operational activities
- The data **reliability** is of **D** scale in most of the cities.
- Decision making for performance improvement would be defective with less reliable data and would result in the waste of resources
- To generate a reliable data a efficient system is needed for data recording and management



		Reliability - % Cities		
	Α	В	С	D
Coverage of water supply connections	39	1	57	4
Per capita supply	1	13	32	55
Continuity of water supply	0	0	33	67
Extent of functional metering of water connections	0	5	0	95
Quality of water supplied	0	0	5	95
Extent of NRW to total water supplied	0	0	0	100
Efficiency in redressal of customer complaints	2	34	12	51
Cost recovery: O&M	2	96	0	1
Collection efficiency for water charges	29	70	0	1
Coverage of WS connections in slums	1	3	4	93









Objectives

- Improve data recording, processing/usage and reporting
- Improve data reliability as per SLB definitions
- Implement innovative tech-solutions for information system
- 4. Subsequently, pave way for fully integrated municipal MIS





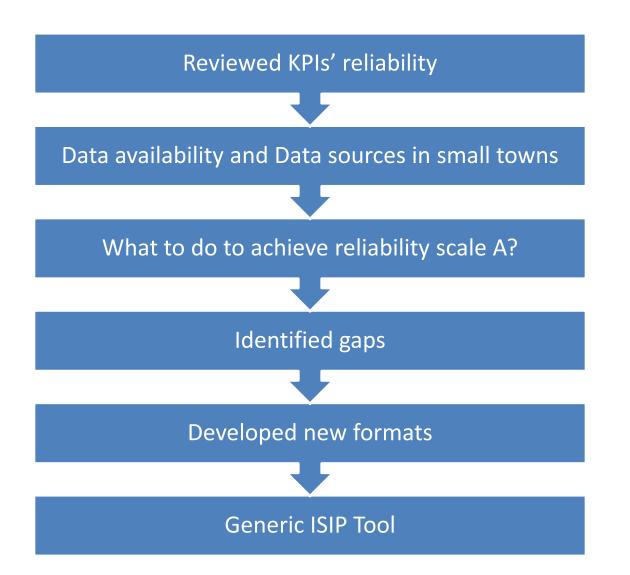


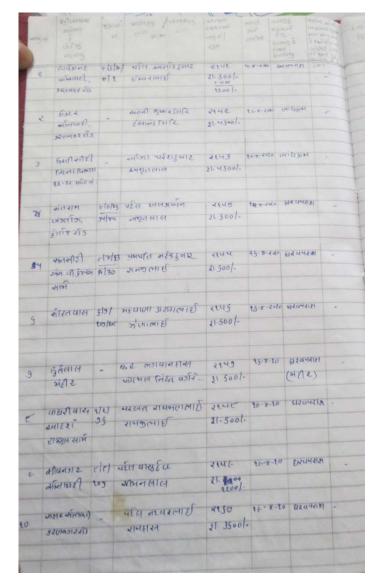






Methodology













Scope of the ISIP

Prerequisites / Assumptions for ISIP

- 1. Bulk flow meters are needed to be installed at the outlet of treatment plant or chlorination plant or intake of purchased water.
- 2. Consumer end surveys has to be carried out for measuring service delivery.
- 3. The indicator related to Extent of metering of water connection at domestic consumer end is not taken into account.
- 4. ISIP follows CPHEEO guideline

Indicators targeted for better reliability

- 1. Coverage of water supply connections
- 2. Per capita available of water at consumer end
- 3. Extent of metering of water connections
- 4. Extent of Non Revenue Water
- 5. Continuity of water supply
- 6. Quality of water supplied
- 7. Efficiency in redressal of customer complaints
- Cost recovery in water supply services
- 9. Efficiency in collection of water supply related charges
- 10. Coverage of water supply service in slums









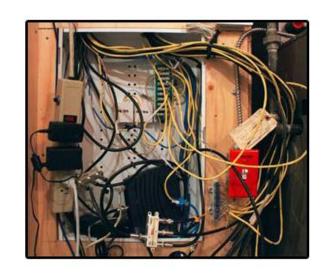




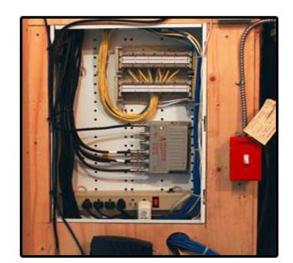
Issues in current system

- 1. Insufficient data recording from operational activities
- 2. Quantities are based on estimates
- 3. Database integration not channelized properly
- 4. No detailed analysis/interpretation of recorded data for decision making

- 5. Decision maker do not get adequate and reliable information to take decisions
- 6. Lack of computerized system
- 7. Limited personnel and funding
- 8. Data recording disparities







Unorganized to Organized system









Reliability scale

ISIP

Reliability D

Lowest level of reliability using surrogate parameters, **esti mated** data without any evidence/ proof

Reliability C

Intermediate level using less accurate estimates of parameter values, manual data recording with irregular updating

Reliability B

Intermediate level using estimates of parameters values required, good data recording manual system

Reliability A

Highest level reliability using accurate measurement of values









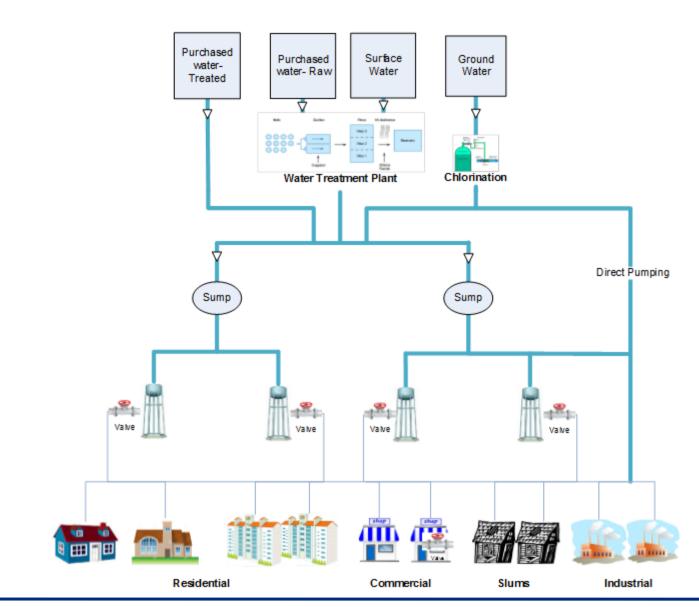
Generic water supply flow diagram

Source

Treatment

Transmission and Distribution

Consumer End













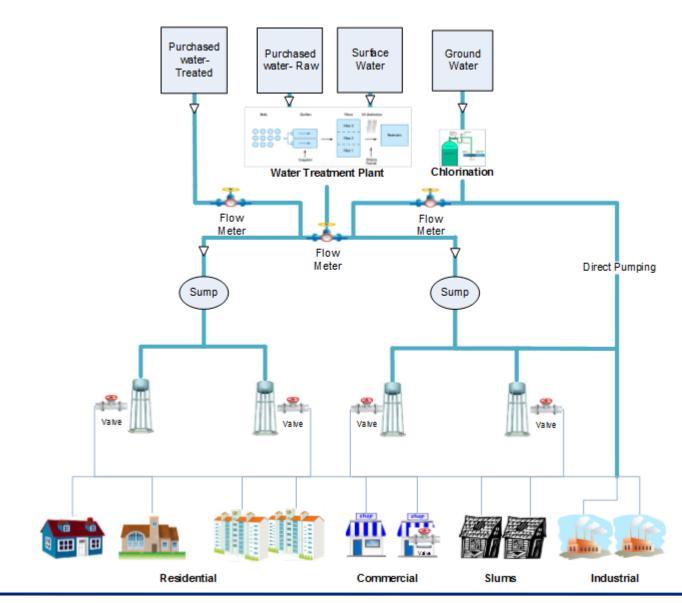
Generic water supply flow diagram

Source

Treatment

Transmission and Distribution

Consumer End













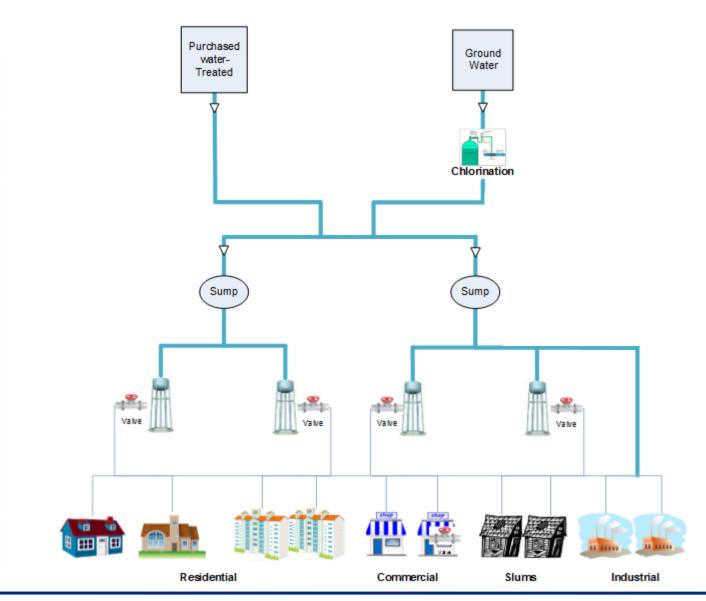
Example of Lathi water supply system

Source

Treatment

Transmissionand Distribution

Consumer End













3 types of forms created

Indicator forms	Compilation / Intermediate forms	Base level forms	
SIP for Municipalities Performance Assessment System	Form WS06B: Water quality test results - Zone wise About: Water quality is an important parameter as it directly related to health of the cities. Water quality testing standard regime and proper documentations of test results are lacking in the cities. Quality testing standard regime and proper documentations of test results are lacking in the cities. Quality testing for esidual chloride and physical parameters are recommended to be done on daily basis as per CPHEEO manual. This format is to be used for RC and physical test at consumer end. Name of Municipality: For Month: Total test: Total passed: Location of test: Sanitary inspector / water supply regimeer Frequency of recordior: Data Flow Test at source Monthly Data Plow Test at source Tes	Communicipalities under PASProgram Content	

Form ID	WS 01 A		
Letters: Sector	WS : Water supply		
First two digits: Indicator number	01: Indicator number 1		
Letter after the digit: sub forms under indicator form	A : sub forms under indicator form		





Proposed forms for improvement in information collection

Indicator	Indicator forms	Coalition form	Forms at the origin of data		
	Number of forms: 10	Number of forms: 5	Number of forms: 7		
Coverage of water supply connections	Form WS01_Indicator_1.docx		Form WS01A_Population Forecast.docx		
			Form WS01B_HH with WS Connection.docx		
Per capita available of water at consumer end	Form WS02_Indicator_2.docx		Form WS02A_Quantum of water supply.docx		
Extent of Non Revenue Water	Form WS04_Indicator_4.docx	Form WS04A_Quantum of water sold.docx			
Continuity of water supply	Form WS05_Indicator_5.docx		Form WS05A_Duration of Water supply by valve operation.docx Or Form WS05B_Consumer end survey.docx		
Quality of water supplied	Form WS06_Indicator_6.docx	Form WS06A_Water quality testing - Type wise and location wise compilation.docx	Form WS06C_RC and physical Test - Field form.docx		
		Form WS06B_Water quality test - Water zone wise compilation.docx	Form WS06D_Frequency of water quality tests.docx		
Efficiency in redressal of customer complaints	Form WS07_Indicator_7.docx	PGR Tool			
Cost recovery in water supply	Form WS08_Indicator_8.docx				
Efficiency in collection of water	Form WS09_Indicator_9.docx				

level).docx

Form WS10A_Services in slums (Slum

Form WS10_Indicator_10.docx



Coverage of water supply service

supply charges



Form WS10B_Slum Survey

Coverage of water supply service

Data Requirements

- Number of households connected
- Number of households in service area

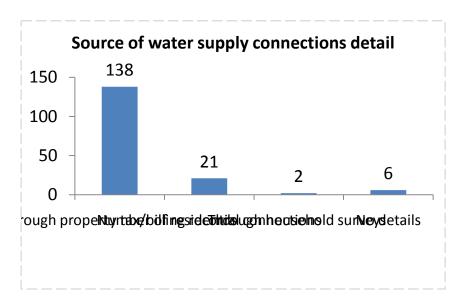
Currently

- Out-dated database
- No clarity on no. of HHs per property
- Lack of consumer information
- Loss of revenue
- Improper Demand Management

Improvement

- HH survey for service area customers and noncustomers
- Setting up system for regular updates

Reliability Scale



- Population projections figures from existing DPRs
- Appropriate method of population forecast
- Consumer survey for service area
- Systematic periodic updates
- Computerization of database











Consumer end Survey Form WS04: NRW Form WS04A Form WS05B

Form WS07: Efficiency in Redressal of Customer Complaints Complaints Registration and Monitoring tool



Form WS09: Cost Recovery in Water Supply Services GMFB Finance patrak 3 & 4

Form WS09: Efficiency in collection of Water supply Related Charges Demand, collection and balance(DCB) table

Coverage of water supply Service

Total no. of HHs with direct Coverage of water supply connection Water Supply **X** 100 **Connections** Total number of HH in service area

Form WS01 =
$$\frac{\text{Form WS01B}}{\text{Form WS01A}} \times 100$$

Indicator form



Total no. of HHs with direct water supply connection:



Form WS01A

Total number of HH in service area:



Form WS01B









Per capita availability of water at consumer end

Data Requirements

- Water supplied to distribution system
- No. of days in month
- Population served

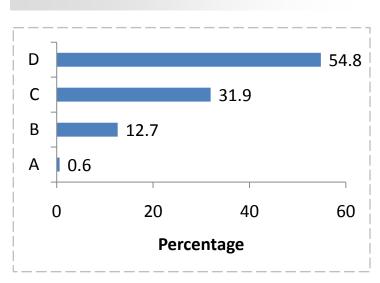
Currently

- No measurement of supplied water
- Estimations of quantity based on fill and draw of water tank

Improvement

- Bulk flow meter are required to install and monitored for exact amount of water supplied.
- Update the water supply connection data on monthly basis





Reliability D Scale

 The quantity of water produced is estimated on the basis of assumed pump capacity and efficiencies, and the number of hours of operation. The population served is calculated on the basis of past census figures, extrapolated to current levels.

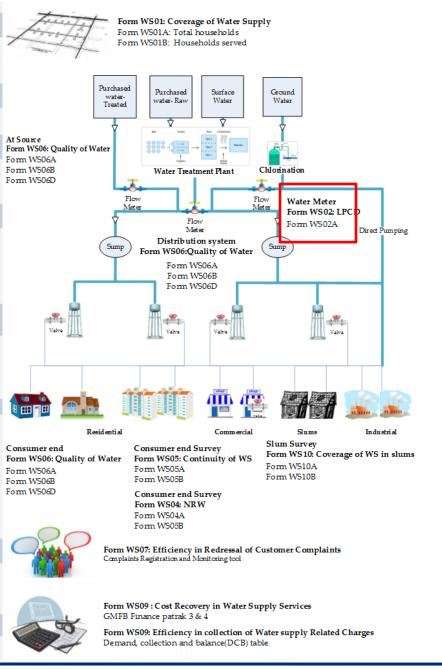












Per capita available of water at consumer

Water supplied to Per capita distribution system available of **X** 100 water at (No. of days in month) * consumer end (Population served)

Form WS02A Form WS02 **X** 100 (No. of days in month) * Form WS01A

Indicator form



Water supplied to distribution system:



Population served

Form WS01A







Extent of Non-revenue water

Data Requirements

- Total Annual Production
- Total Billed consumption

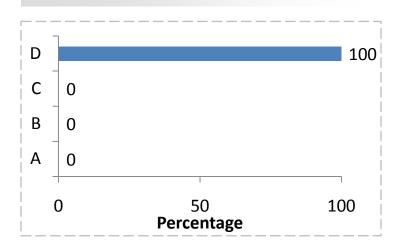
Currently

- Lack of production and consumption data
- NRW a guess-estimate poor reliability
- No consumption-based tariff
- Differential pricing with lifeline supply at affordable cost not possible
- Inadequate cost recovery

Improvement

- Actual water supplied
- Improved cost recovery

Reliability Scale



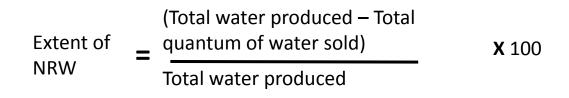
- Bulk meters at production points
- Bulk meters at key distribution points ESR
- Non-domestic connections to be metered
- Meter checking practices to be in place











Form WS04 =
$$\frac{\text{(Form WS02A - Form WS04A)}}{\text{Form WS02A}} \times 100$$

Indicator form



Total water produced

Form WS02A

Total water received at consumer end

Form WS04A (Commercial + Domestic)

- Total water received at domestic connection
 - Consumer end survey

Form WS05B



Demand, collection and balance(DCB) table



Continuity of water supply

Data Requirements

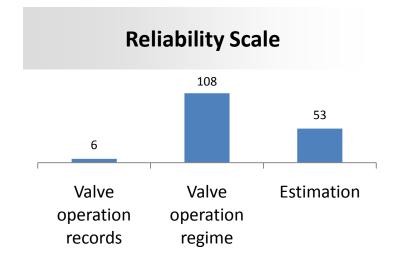
- Water supply duration
- Water Pressure measurements

Currently

- Overall production data conceals inequities in distribution
- Lack of data to identify inequities in distribution
- Improper demand management
- Lack of pressure management frequent pipe bursts / leakages
- Misplaced investment priorities

Improvement

- Consumer Survey
- Bulk flow meters at distribution points- ESR
- Pressure gauges for monitoring at WTP and key distribution points



- **Reliability A:** Detailed operational records at each of the valve operating points. Consumer end sample survey for pressure.
- **Reliability B:** The calculation is based on detailed operational records at each of the valve operating points.
- **Reliability D:** Estimation of the number of hours based on feedback from field level engineers. Zone-wise data are not available.











Example of sampling strategy: Lathi

City

- City population: 21219
- Total number of households: 4007
- Coverage of water supply connections: 85%
- 3 water distribution zones

Criteria

- Margin for error: 5%
- Confidence level: 95%

Sample size

- 288 survey per water distribution zone per year
- Total 864 Samples per year at consumer end for continuity of water supply

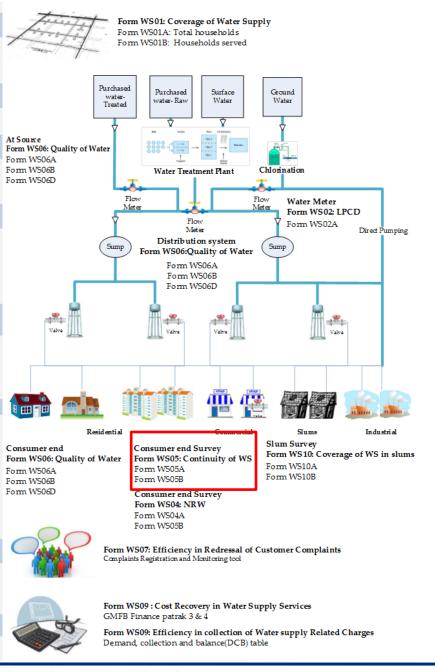












Continuity of water supply

Continuity of Water Supply = No. of hours for which water is supplied at pressure greater than 7m head

Form WS05 = Form WS05A or Form WS05B

Indicator form

Form WS05

Method 1: Records of supply valve operations

Form WS05A

 Method 2: No. of hours for which water is supplied at pressure greater than 7m head

Form WS05B





Quality of water supplied

Data Requirements

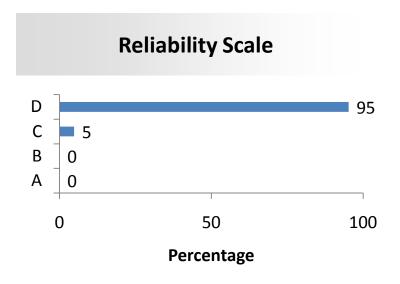
- Total number of samples that meet potable water standards
- Total number of samples tested for quality

Currently

- No fixed regime of water quality testing
- Inadequate monitoring of water quality

Improvement

- Standard regime for water quality testing as per CPHEEO standards
- Zone wise and type wise compilation of quality test results for easy identification of problematic areas



Reliability D

Sampling is done only at treatment plant outlets. There is absence of a sampling regimen and of required laboratory equipment, and only very basic tests are carried out











Water quality regime tool – Example of lathi

Input

Output – Daily

	Numbers
Input only	in green cells
Number of Tube well/ French well/ dug well	1
Number of Hand pumps	0
Number of Rivers/ Infiltration wells/Lakes/Dams/Canal intakes	1
Number of WTP	0
Hours of operation of WTP	0
Number of main sump/ Ground level Storage Reservoir/Elevated Service Reservoir	3
Number of water distribution zones	3

	Select Date	15-July				
ls		Physical	Residual Chlorine	Bacteriologi cal	Chemical	Total (Location wise test-
	Ground water					Daily)
	Tube well/ French well/ dug well (If drinking water is directly supplied to consumer end, chlorine dosage needs to be added)	0	1	0	0	1
	Hand pumps	0	0	0	0	0
	Surface water					
	Raw Water: Rivers/ Infiltration wells/Lakes/Dams/Canal	1	0	0	1	2
	At Water Treatment Plant					
	Outlet of WTP	0	0	0	0	0
	At Water Distribution System					
_	Inlet of main sump/ Ground level Storage Reservoir/Elevated Service Reservoir	3	3	0	0	6
	At Consumer End					
	Consumer End	15	15	0	0	30
	Total (Type of tests- Daily	19	19	0	1	39











Water quality regime tool – Example of lathi

Input

Output - Monthly

	Numbers
Input only	in green cells
Number of Tube well/ French well/ dug well	1
Number of Hand pumps	0
Number of Rivers/ Infiltration wells/Lakes/Dams/Canal intakes	1
Number of WTP	0
Hours of operation of WTP	0
Number of main sump/ Ground level Storage Reservoir/Elevated Service Reservoir	3
Number of water distribution zones	3

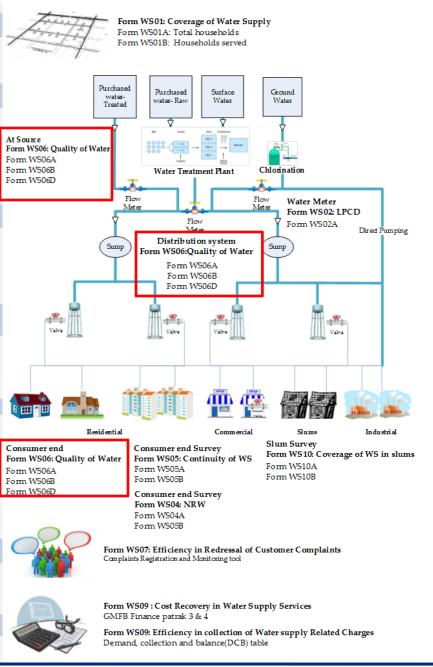
	Select Month	Jan				
s		Physical	Residual Chlorine	Bacteriologi cal	Chemical	Total (Location wise test-
	Ground water					monthly)
	Tube well/ French well/ dug well (If drinking water is directly supplied to consumer end, chlorine dosage needs to be added)	1	31	1	1	34
_	Hand pumps	0	0	0	0	0
	Surface water					
	Raw Water: Rivers/ Infiltration wells/Lakes/Dams/Canal	31	0	5	31	67
	At Water Treatment Plant					
	Outlet of WTP	0	0	0	0	0
	At Water Distribution System					
_	Inlet of main sump/ Ground level Storage Reservoir/Elevated Service Reservoir	93	93	15	3	204
	At Consumer End					
	Consumer End	465	465	15	15	960
	Total (Type of tests- monthly)	590	589	36	50	1265













Total number of samples tested for quality and Total number of samples that meet potable water standards would be generated from following forms

Indicator form

Form WS06

Water quality monthly report

Form WS06A

Water quality test results –Zone wise Form WS06B

RC and physical test at consumer end
 Form WS06C

Frequency of water quality tests
 Form WS06D

Bacteriological and chemical test results would be taken form the lab reports











Efficiency in redressal of customer complaints

Data Requirements

- Total number of complaints received
- Total number of complaints redressed

Currently

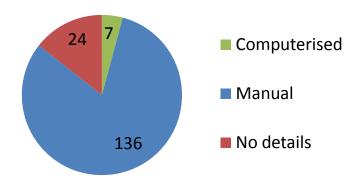
- No compilation of complaints
- Inadequate consumer orientation
- Lack of accountability
- Unable to capture system performance assessment

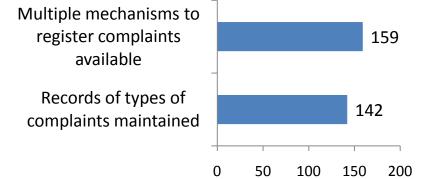
Improvement

- Central Complaint Recording and Monitoring
- Eventually, a computerise complaint recording and monitoring system

Reliability Scale

Computerized or manual system?





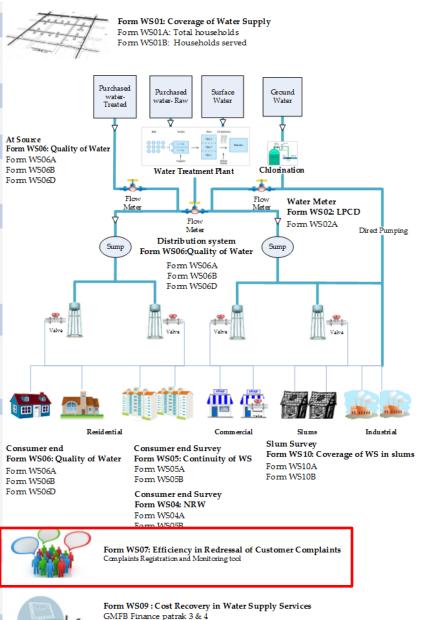














system



Efficiency of redressal of customer complaints

Total number of water supply complaints received in a month

Total number of water supply complaints redressed within the month

Total number of complaints received in a month and total number of complaints resolved within 24 hours of complaint registration

Indicator form



Complaints Data

PGR Tool



X 100

Cost recovery & Efficiency in collection of charges in water supply

Data Requirements

- Annual operating expenses
- Annual operating revenues
- Current year revenues billed
- Current year revenues collected

Currently

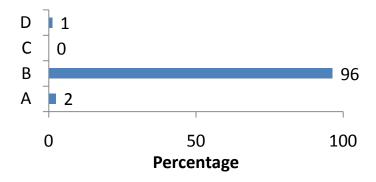
- Actual cost of service delivery not known
- Tariffs not linked to cost of service
- Lower cost recovery

Improvement

• Linking of the useful data from GMFB finance patrak.

Reliability Scale

Cost recovery reliability



- Currently cash based and accrual based accounting system is running simultaneously
- However actual cost recovery can be taken form accrual based accounting system which is yet not legalized.

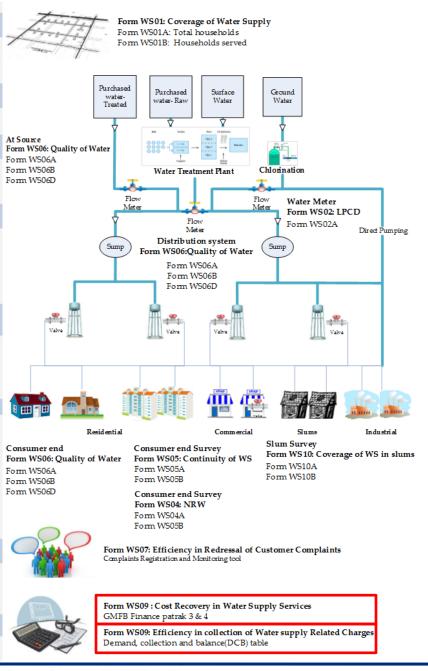












Cost recovery in water supply services

Cost recovery in water supply Form WS08

Efficiency in collection of water supply related charges

Efficiency in collection of WS related charges Form WS09











Coverage of water supply service in slums

Data Requirements

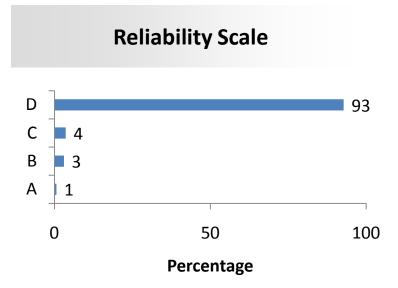
- Number of HH having water supply connections in Slum
- Total number of households in slum

Currently

Estimation based data for urban water and sanitation services in slum

ISIP

 Slum survey for initial data generation and regular update of data though monitoring.



 Convergence with surveys carried out under other government programs.



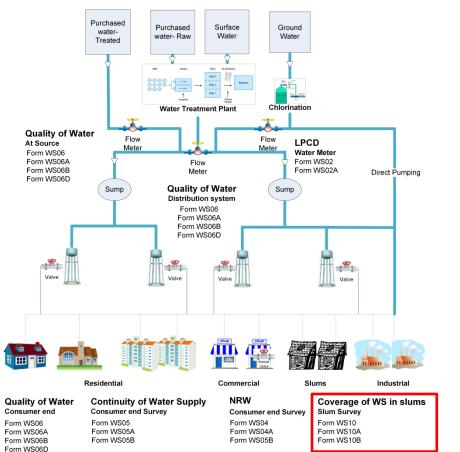






Form WS01: Coverage of Water Supply

Form WS01A: Total households Form WS01B: Households served





Efficiency in Redressal of Customer Complaints

Complaints Registration and Monitoring tool



Cost Recovery in Water Supply Services Form WS09

Efficiency in collection of Water supply Related Charges Form WS09



Coverage of water supply service in slums

Number of HH having water supply connections in Slum **X** 100 Total number of households in slum

Total number of households and households having water supply connection in slums from slum survey

Indicator form



Form WS10

Services in slums (Slum level info)

Form WS10A

Slum Household Survey Form

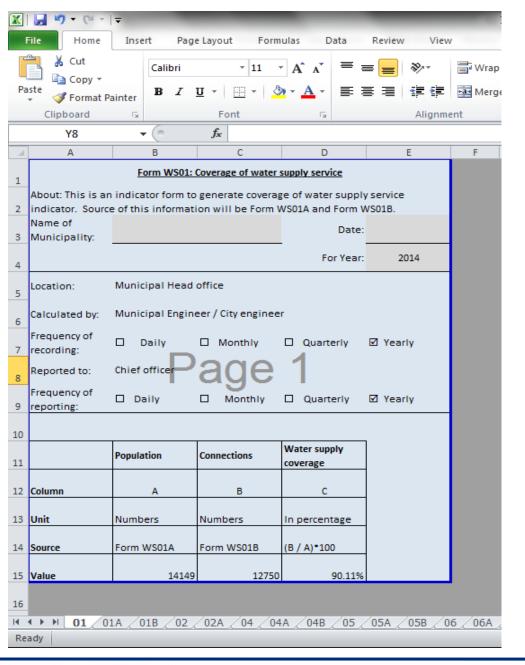
Form WS10B











ISIP Tool

- Excel based tool which has interlinking between the information thus minimizing the data input points and data input errors.
- 3 type of forms indicator form, compilation form and base data form.
- Adaptable to different water supply systems in ulb
- Data to be generated on monthly basis have different sheet for all months.
- A easy to use and error free way of slb indicator generation.

Limitation of the tool

 Recording and calculation of the base data which is to be collected more frequently is not recorded directly in the tool. Indeed, the calculations can be inserted in the compilation form.









Way forward

- ISIP for small cities of waste water and Solid waste management
- ISIP tool manual
- Implementation of ISIP on pilot basis
- Improvements from the lessons learned from pilot testing
- Open to use for all ULBs



